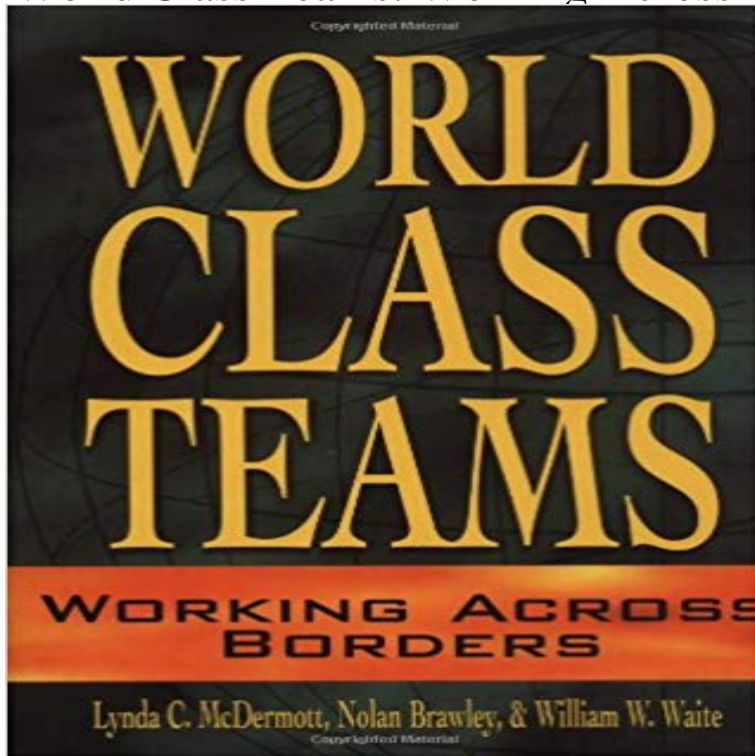


World Class Teams: Working Across Borders



From a leading authority in the field, a groundbreaking look at harnessing the power of cross-functional global teams. World Class Teams is an invaluable resource for any company executive looking to break through functional and cultural walls to compete effectively in the global marketplace. -Vic Micati, Executive Vice President, Pfizer Pharmaceuticals Group. As a global company, we know what it takes to compete in the international marketplace. This book offers valuable answers and practical strategies for doing just that. World Class Teams is in a class by itself. -Cathie Black, President, Hearst Magazines. A well-focused book with immediate practical application for global businesses. The toolkits will help avoid reinventing best practice and enable teams to get off to a running start. Everyone is setting up teams but hardly anyone is setting them up well-this book will help you do that. -Andy Owen-Jones, General Manager, Information Services, Virgin Atlantic. While there are many books written about teams, World Class Teams is the best book I have read recently. It provides practical insights for creating and leading teams that are highly diverse and, perhaps, geographically dispersed. A must read!- Julie OMara, OMara Past President, American Society for Training and Development. Terrific! World Class Teams is user friendly, practical, experience-based and comprehensive . . . [it is] a veritable toolkit for both team leaders and consultants. -Donna McNamara, Director, Global Education & Training, Colgate-Palmolive Company. To compete successfully in today's global marketplace, companies have to be lean, flexible, and responsive to their customers. They must also be creative, quick, and customized so they can adapt to new market opportunities. To achieve this, more and more organizations are rejecting their hierarchical, functionally driven

pyramid structures in favor of a flatter, team-based approach that brings together individuals from diverse backgrounds and specializations who can pool their expertise. As many in the business arena are realizing, the concept of teamwork is quickly becoming a key global competitive strategy for developing and delivering innovative products and services in a faster, more efficient manner. In *World Class Teams*, Lynda McDermott and her coauthors draw heavily from their experience with such international firms as Pfizer, Colgate, AT&T, Coopers & Lybrand, and Motorola to give managers, executive training organizations, team leaders, and HR and OD specialists a hands-on guide that will help them develop, launch, lead, and evaluate world class teams. An ASTD award winner for her work in the field, McDermott addresses the major issues surrounding the creation and management of cross-functional global teams. Although organizations are rushing to form teams, few invest the time and resources necessary to help lay the groundwork for productive cross-functional/cross-cultural team success. Offering real-world answers and practical strategies, this broad-based fieldbook provides specific guidelines on how teams can become world class performers. Each topically organized chapter answers a wide range of key issues, including: * Selecting and developing world class team leaders * Methods for measuring and rewarding performance * Team-based goal setting * Leveraging today's technology for maximum team performance * Managing the functional and cultural borders of world class teams

Written in accessible terms, *World Class Teams* can help anybody involved with team building manage such essentials as internal team processes, competition among teams for resources and recognition, individuals who don't want to function as interdependent team members, and compensation systems that reward teams as opposed to solo performances. Packed with individual and team exercises, as well

as useful toolkits filled with techniques, models, and sample documents, this is must reading for anyone looking to build and maintain a strong world class team.

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