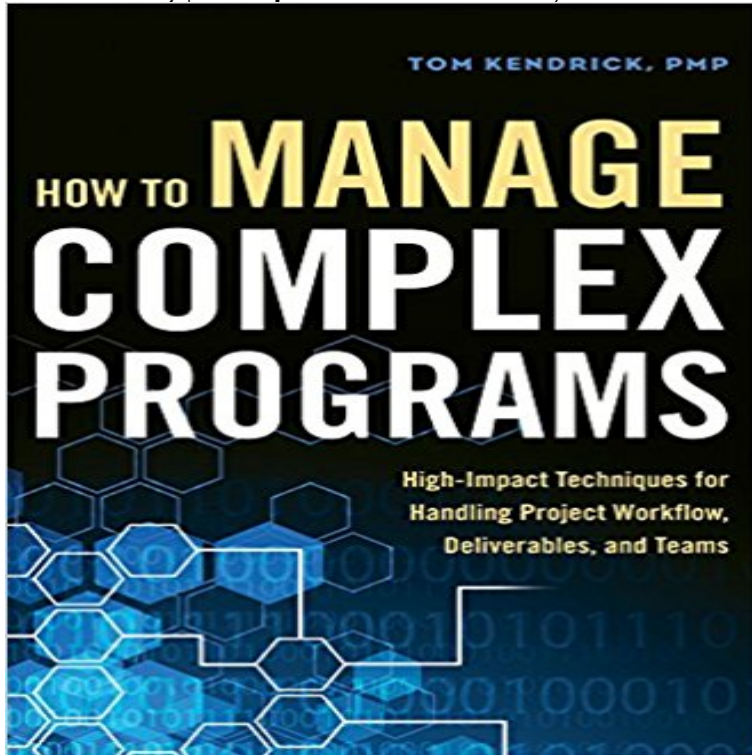


# How to Manage Complex Programs: High-Impact Techniques for Handling Project Workflow, Deliverables, and Teams



Program management is one of the most challenging jobs you can have. Overseeing and coordinating multiple project teams and thousands of activities may seem a Herculean task, but it's easier with the right tools in hand. Successful program management begins with a good command of project management processes, but these are never sufficient. Once a program exceeds a certain scale, project processes become unwieldy. To see a program successfully through to completion, you must break the work down into simpler, smaller pieces and organize it into interdependent tasks. Complete with diagrams, graphs, and real-life examples, *How to Manage Complex Programs* explains the ins and outs of program management and provides concrete and effective techniques for structuring deliverables, workflow, and staffing. You'll learn to: Decompose complex deliverables into manageable chunks; Develop coherent plans for component projects; Handle cross-project dependencies; Organize program staff and project leaders into a high-performing team; And more. Yes, program management is challenging. But with these proven strategies, it can also be highly rewarding for you and for your organization.

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